CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

Consolidated Financial Statements and Supplementary Information

For the Year Ended June 30, 2021

and
Report Thereon

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

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For the Year Ended June 30, 2021

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Christian Relief Services Charities, Inc.
and Affiliates

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Christian Relief Services Charities, Inc. (CRSC) and Affiliates (collectively referred to as the Organization), which comprise the consolidated statement of financial position as of June 30, 2021, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

MARCUMGROUP
MEMBER

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Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Christian Relief Services Charities, Inc. and Affiliates as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating schedules (supplementary information) is presented for the purpose of additional analysis, and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Marcum LLP

Washington, DC
December 10, 2021

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
June 30, 2021

ASSETS	
Cash and cash equivalents	$ 10,980,000
Grants and contributions receivable, net	168,091
Other receivables	1,597,604
Prepaid expenses and other assets	782,240
Inventory	817,957
Investments	119,837,759
Investments in operating entities	7,709,210
Cash surrender value of life insurance policies	1,918,816
Restricted investments for tenant security deposits	809,545
Restricted deposits and funded reserves	2,004,217
Notes receivable	1,463,067
Property and equipment, net	110,485,044
TOTAL ASSETS	$ 258,573,550
LIABILITIES AND NET ASSETS	
Liabilities	
Accounts payable and accrued expenses	$ 1,883,990
Line of credit payable	11,384,787
Notes and mortgages payable, net of unamortized debt issuance costs	87,956,058
Advance payments for rent	167,990
Deposits and funds held for others	549,659
TOTAL LIABILITIES	101,942,484
Net Assets	
Without donor restrictions	117,232,675
With donor restrictions	39,398,391
TOTAL NET ASSETS	156,631,066
TOTAL LIABILITIES AND NET ASSETS	$ 258,573,550

The accompanying notes are an integral part of these consolidated financial statements.

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND SUPPORT			
Housing rental and related income	$ 20,800,108	$ -	$ 20,800,108
Noncash contributions	19,533,352	-	19,533,352
Cash contributions	7,350,868	1,322,177	8,673,045
Other income	3,647,197	4,264	3,651,461
Grants from government agencies	375,974	-	375,974
PPP loan forgiveness	726,800	-	726,800
Royalties	-	2,993,619	2,993,619
Wills and bequests	97,850	462,657	560,507
Workplace campaign contributions	-	161,714	161,714
Interest and dividends, net	1,590,200	693,880	2,284,080
Realized gains on investments	6,182,506	1,742,125	7,924,631
Unrealized gains on investments	8,264,202	5,442,909	13,707,111
Net assets released from restrictions:			
Satisfaction of time restrictions	177,420	(177,420)	-
Satisfaction of purpose restrictions	4,258,618	(4,258,618)	-
TOTAL REVENUE AND SUPPORT	73,005,095	8,387,307	81,392,402
EXPENSES			
Program Services:			
Domestic programs	1,792,890	-	1,792,890
American Indian programs	7,658,228	-	7,658,228
International programs	16,943,075	-	16,943,075
Housing programs	19,048,835	-	19,048,835
Total Program Services	45,443,028	-	45,443,028
Supporting Services:			
Management and general	1,938,452	-	1,938,452
Fundraising	4,386,283	-	4,386,283
Total Supporting Services	6,324,735	-	6,324,735
TOTAL EXPENSES	51,767,763	-	51,767,763
CHANGE IN NET ASSETS FROM OPERATIONS	21,237,332	8,387,307	29,624,639
NONOPERATING ACTIVITIES			
Impairment loss on notes receivable	2,314,446	-	2,314,446
CHANGE IN NET ASSETS	18,922,886	8,387,307	27,310,193
NET ASSETS, BEGINNING OF YEAR	98,309,789	31,011,084	129,320,873
NET ASSETS, END OF YEAR	$ 117,232,675	$ 39,398,391	$ 156,631,066

The accompanying notes are an integral part of these consolidated financial statements.

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
For the Year Ended June 30, 2021

	Program Services					Supporting Services			
	Domestic Programs	American Indian Programs	International Programs	Housing Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total
In-kind expenditures of relief materials	$ 603,594	$ 3,091,811	$ 16,208,557	$ -	$ 19,903,962	$ -	$ -	$ -	$ 19,903,962
Salaries and benefits	99,420	669,408	137,242	3,138,883	4,044,953	1,096,920	477,837	1,574,757	5,619,710
Depreciation and amortization	-	41,117	-	5,164,652	5,205,769	2,992	854	3,846	5,209,615
Interest	-	-	-	2,783,849	2,783,849	-	-	-	2,783,849
Printing and production	15,647	36,172	8,628	1,627	62,074	-	2,263,489	2,263,489	2,325,563
Contract services	20,000	205,065	-	1,585,282	1,810,347	136,871	231,337	368,208	2,178,555
Grants	661,851	2,107,793	378,727	12,478	3,160,849	-	19,999	19,999	3,180,848
Utilities	2,049	9,138	2,049	2,043,654	2,056,890	17,137	3,426	20,563	2,077,453
Procurement fees	223,441	1,001,429	75,653	-	1,300,523	-	-	-	1,300,523
Real estate taxes	615	1,951	615	1,277,906	1,281,087	16,128	-	16,128	1,297,215
Postage	12,701	28,982	4,645	6,662	52,990	2,712	1,028,535	1,031,247	1,084,237
Repairs and maintenance	170	18,564	170	698,467	717,371	8,888	5,290	14,178	731,549
Office supplies, dues and subscriptions	9,850	231,325	8,944	367,769	617,888	118,556	187,852	306,408	924,296
General insurance	5,247	21,947	5,247	727,255	759,696	70,270	5,485	75,755	835,451
Payroll taxes	6,203	44,597	8,923	216,413	276,136	54,092	31,644	85,736	361,872
Homeowner association fees	-	-	-	334,497	334,497	5,226	-	5,226	339,723
Professional and consulting	-	22,142	-	109,861	132,003	188,885	-	188,885	320,888
Miscellaneous	85,468	4,015	-	181,538	271,021	9,297	3,018	12,315	283,336
Rent	23,990	54,990	23,990	61,566	164,536	-	31,000	31,000	195,536
Provision for doubtful accounts	6,673	-	27,289	91,826	125,788	51,148	-	51,148	176,936
Telephone	590	3,039	1,328	48,244	53,201	100,519	2,653	103,172	156,373
Advertising	2,873	903	384	120,980	125,140	-	21	21	125,161
Shipping	11,775	51,833	50,006	906	114,520	1,930	2,318	4,248	118,768
List rental	-	-	-	-	-	-	91,021	91,021	91,021
Bank charges	733	764	80	34,513	36,090	38,560	464	39,024	75,114
Meetings and travel	-	11,243	598	28,397	40,238	18,321	40	18,361	58,599
Labor, materials and supplies	-	-	-	11,610	11,610	-	-	-	11,610
TOTAL EXPENSES	$ 1,792,890	$ 7,658,228	$ 16,943,075	$ 19,048,835	$ 45,443,028	$ 1,938,452	$ 4,386,283	$ 6,324,735	$ 51,767,763

The accompanying notes are an integral part of these consolidated financial statements.

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2021

CASH FLOWS FROM OPERATING ACTIVITIES	
Change in net assets	$ 27,310,193
Adjustments to reconcile change in net assets to net cash provided by operating activities:	
Depreciation and amortization	5,209,615
Provision for doubtful accounts	176,936
Impairment loss on notes receivable	2,314,446
Noncash contributions	(19,533,352)
In-kind expenditures of relief materials	19,903,962
Unrealized gains on investments	(13,707,111)
Realized gains on investments	(7,924,631)
Gain from sale of property and equipment	(2,063,381)
PPP loan forgiveness	(726,800)
Changes in assets and liabilities:	
Grants and contributions receivable	245,332
Other receivables	163,942
Prepaid expenses and other assets	(368,933)
Inventory	(72,853)
Cash surrender value of life insurance policies	(61,137)
Accounts payable and accrued expenses	422,871
Accrued interest	(527,092)
Advance payments for rent	41,988
Deposits and funds held for others	84,609
NET CASH PROVIDED BY OPERATING ACTIVITIES	10,888,604
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of investments	(58,206,128)
Proceeds from sales of investments	55,325,453
Proceeds from the sale of properties, net of selling expenses	2,539,297
Purchase of properties and equipment	(23,867,232)
NET CASH USED IN INVESTING ACTIVITIES	(24,208,610)
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds from mortgages and notes payable	10,540,000
Principal payments on mortgages and notes payable	(3,898,406)
Proceeds from borrowings under lines of credit agreement	9,070,000
Payments made on borrowings under lines of credit agreement	(528,600)
NET CASH PROVIDED BY FINANCING ACTIVITIES	15,182,994
NET INCREASE IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH	1,862,988
CASH, CASH EQUIVALENTS AND RESTRICTED CASH, BEGINNING OF YEAR	11,930,774
CASH, CASH EQUIVALENTS AND RESTRICTED CASH, END OF YEAR	$ 13,793,762
RECONCILIATION TO CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AS PRESENTED ON THE STATEMENT OF FINANCIAL POSITION:	
Cash and cash equivalents	$ 10,980,000
Restricted investments for tenant security deposits	809,545
Restricted deposits and funded reserves	2,004,217
Total Cash and Cash Equivalents	$ 13,793,762
SUPPLEMENTAL INFORMATION	
Cash paid for interest	$ 2,666,676
Non-cash investing and financing activities:	
PPP loan forgiveness	$ 726,800
Impairment loss on notes receivable	$ 2,314,446

The accompanying notes are an integral part of these consolidated financial statements.

1. Organization and Summary of Significant Accounting Policies

Organization

Christian Relief Services Charities, Inc. (CRSC) was incorporated in April 1985 under the Virginia Nonstock Corporation Act to assist in the alleviation of human suffering, misery, pain and disability in the world by advancing and improving the welfare of all persons while preserving native heritages, customs and beliefs, which includes the acquisition of low-income housing and developing, renovating and managing housing for persons of limited means, the disabled and the elderly.

The following 501(c)(3) affiliates are included on CRSC's roster and are nonstock corporations:

Christian Relief Services, Inc. (CRSI)
Americans Helping Americans, Inc. (AHA)
American Indian Youth Running Strong, Inc. (RS)
Bread and Water for Africa, Inc. (BWA)
Christian Relief Services Kansas Affordable Housing Corporation (CRS Kansas)
CRSC Residential, Inc. (CRSC Residential)
CRS Triangle Housing Corporation (CRS Triangle)
CRS Scottsdale Housing Corporation (CRS Scottsdale)
CRS Fountain Place Housing Corporation (CRS Fountain Place)
Christian Relief Services of Virginia, Inc. (CRS Virginia)
CRS Housing Preservation, Inc. (Housing Preservation)
CRS Peoria Housing Corporation (CRS Peoria)
CRS Somerset Place Housing Corporation (CRS Somerset)
CRS Palms Housing Corporation (CRS Palms)
CRS Brookmont Housing Corporation (CRS Brookmont)
CRS Ironwood Housing Corporation (CRS Ironwood)
CRS McClellan Housing Corporation (CRS McClellan)
CRS Petersburg Housing Corporation (CRS Petersburg)
CRS Skyline Housing Corporation (CRS Skyline)
CRS Garden Pines Housing Corporation (CRS Garden Pines)
CRS Florence Housing Corporation (CRS Florence)
CRS Cambridge Court Housing Corporation - inactive

Christian Relief Services/21st Century Campaign, Inc. (CRS/21) is a nonstock corporation and shares a common board, but is not included on CRSC's group roster.

1. Organization and Summary of Significant Accounting Policies (continued)

Organization (continued)

All entities, except for CRSI, AHA, RS, BWA and CRS/21, were formed to provide low-income housing for persons of limited financial means, qualified housing for disabled persons and other types of qualified housing for elderly persons.

CRSI provides funding, technical support services and in-kind goods to communities striving to break the stranglehold of poverty in order to achieve sustainable solutions. Many communities within the United States, and throughout the world, suffer from a lack of basic infrastructure services – clean water, medicine, education and housing. CRSI works closely with partner charities, including affiliates, individuals and nongovernment organizations embedded in targeted communities, to determine effective ways of sharing resources and creating long-term solutions for the alleviation of human suffering, misery, pain and disability in the world by advancing and improving the welfare of all persons while preserving native heritages, customs and beliefs.

AHA was organized to assist in the alleviation of human suffering, misery, pain and disability by helping fellow Americans with basic necessities, such as shelter, home repair, food, clothing and medical assistance, throughout the United States.

RS was organized to help American Indian people meet their immediate survival needs – food, water and shelter – while implementing and supporting programs designed to create opportunities for self-sufficiency and self-esteem, particularly for native youth.

BWA was organized to promote positive change in Africa by supporting and strengthening grassroots initiatives for self-sufficiency, health and education, as well as assisting in the development of alternative energy sources, agricultural techniques, conservation programs, educational and medical programs, and water resources.

CRS/21 was organized to operate exclusively as a charitable organization whose sole purpose is to support the welfare of CRSC and affiliates.

All activities of the Organization are funded primarily from housing rental income and related service fees, investment income and cash and noncash contributions.

Basis of Accounting and Presentation

The accompanying consolidated financial statements of CRSC and its affiliates (collectively referred to as the Organization) have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). Consequently, revenue is recognized when earned and expenses are recognized when the obligation is incurred.

1. Organization and Summary of Significant Accounting Policies (continued)

Principles of Consolidation

The consolidated financial statements of the Organization include the accounts of CRSC, CRSI, AHA, RS, BWA, CRS Virginia, CRS/21, CRSC Residential, Housing Preservation, CRS Kansas, CRS Triangle, CRS Scottsdale, CRS Fountain Place, CRS Peoria, CRS Somerset, CRS Palms, CRS McClellan, CRS Brookmont, CRS Ironwood, CRS Petersburg, CRS Skyline, CRS Garden Pines and CRS Florence. The entities have been consolidated due to the presence of control and economic interest, as required under GAAP. Intercompany balances and transactions have been eliminated in consolidation. The balances and activities of CRS Virginia include those of its wholly-owned subsidiary, Huntington Gardens, LLC in the accompanying consolidating schedules.

Cash Equivalents

Cash equivalents include all highly liquid investments with initial maturities of three months or less.

Contributed Relief Materials and Volunteer Services

Contributed relief materials received by the Organization consist of food, clothing, hygiene products, shoes, school supplies, bedding, medicine, medical equipment and medical supplies and are recorded as revenue and inventory at the estimated fair value at the time of receipt. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Upon donation to a donee organization, the materials are expensed at the estimated fair value at their time of donation to the Organization and are released from inventory.

Contributed relief materials inventory is stated at net realizable value, as determined by the first-in, first-out method. As of June 30, 2021, the donated inventory was predominantly related to uniforms and medical supplies.

The Organization's programs are also furthered by a substantial number of nonprofessional volunteers who have donated their services to the Organization. The value of these services is not reflected in the accompanying consolidated financial statements because they do not meet the criteria for recognition under GAAP.

Investments

Investments are recorded in the accompanying consolidated statement of financial position at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investment income, including net realized and unrealized gains (losses), is reflected in the consolidated statement of activities as an increase (decrease) in net assets without donor restrictions, unless the investment income use is restricted by explicit donor stipulation for a specific purpose or law. Interest and dividend income is recorded on the accrual basis.

1. Organization and Summary of Significant Accounting Policies (continued)

Fair Value Measurement

In accordance with the accounting standards for fair value measurement for those assets and liabilities that are measured at fair value on a recurring basis, the Organization has categorized its applicable financial instruments into a required fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest-level input that is significant to the fair value measurement of the instrument. Applicable financial assets and liabilities are categorized based on the inputs to the valuation techniques as follows:

Level 1 – Financial assets and liabilities whose values are based on unadjusted quoted prices in an active market that the Organization has the ability to access.

Level 2 – Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 – Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect management's own assumptions about the assumptions a market participant would use in pricing the asset or liability.

The Organization's assets and liabilities that are measured at fair value on a recurring basis as of June 30, 2021, are described in Note 10 of these consolidated financial statements.

Investments in Operating Entities

The Organization has investments in operating entities that do not have readily determinable fair values and are recorded at cost, adjusted for observable price changes and any subsequent impairment. Dividends distributed from accumulated earnings of the investee are recorded as revenue in the period received. Dividends in excess of accumulated earnings are considered a return of investment and recorded as a reduction of the cost of the investment.

Investments in Limited Partnerships

The Organization has a limited partner interest in certain limited partnerships that do not have readily determinable fair values and are recorded at cost, adjusted for observable price changes. The investments in these limited partnerships are recorded at zero, since there was no monetary consideration given at the time they were donated to the Organization. Distributions or royalties received from these donated assets are recorded as income at the time of receipt.

1. Organization and Summary of Significant Accounting Policies (continued)

Property and Equipment and Related Depreciation and Amortization

Property and equipment are recorded at cost, except for donated property, which is recorded at the estimated fair value upon receipt. Depreciation and amortization are computed on a straight-line basis over the estimated useful lives of the assets, which are as follows:

Buildings	40 years
Leasehold improvements	7 to 40 years
Property and equipment	3 to 10 years

Buildings and leasehold improvements are amortized over the lease period or useful lives of the buildings or improvements, whichever is shorter, using the straight-line method. The cost of property and equipment retired or disposed of is removed from the accounts along with the related accumulated depreciation and amortization, and any gain or loss is reflected in revenue or expense in the accompanying consolidated statement of activities. Major additions with a cost in excess of $1,000 are capitalized, while replacements, maintenance and repairs that do not improve or extend the lives of the respective assets are expensed as incurred.

Impairment of Long-Lived Assets

The Organization reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. When the recovery is reviewed, if the undiscounted cash flows estimated to be generated by the property are less than its carrying amount, management compares the carrying amount of the property to its fair value in order to determine whether an impairment loss has occurred. The amount of the impairment loss is equal to the excess of the asset's carrying value over its estimated fair value. No impairment loss has been recognized during the year ended June 30, 2021.

Debt Issuance Costs

Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the note or mortgage payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using an imputed interest rate on the related debt.

Classification of Net Assets

The Organization's net assets are reported as follows:

- Net assets without donor restrictions represent funds that are available for support of the Organization's operations. Included in net assets without donor restrictions are funds that have been designated by the Board of Directors to serve as a quasi-endowment.
- Net assets with donor restrictions represent amounts that are subject to donor-imposed restrictions to be used for various programs or within a specific time period. These donor restrictions can be temporary in nature in that they will be met by the Organization's activities or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor stipulated that the funds must be maintained in perpetuity.

1. Organization and Summary of Significant Accounting Policies (continued)

Revenue Recognition

Unconditional gifts and grants of cash and other assets, including wills and bequests, are recognized as revenue and support at their net realizable value when an unconditional promise to give is received by the Organization. The Organization reports unconditional gifts and grants of cash and other assets as increases in net assets without donor restrictions and available for general operations, unless specifically restricted by the donor. The Organization reports unconditional gifts of cash and other assets as increases in net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets as to purpose or time. When a donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying consolidated statement of activities as net assets released from restrictions. Workplace campaign contributions with payments due in future years are reported as increases in net assets with donor restrictions in the accompanying consolidated statement of activities. Wills and bequests are recognized as unconditional revenue and support at the time an unassailable right to the gift has been established, the proceeds are measurable and the Organization accepts the gift. Proceeds that have not been received as of year-end are included in grants and contributions receivable in the accompanying consolidated statement of financial position. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right to return, are not recognized until the conditions on which they depend have been substantially met. Royalty income from donated assets has a donor imposed restriction and is reported as revenue and support when received as an increase in net assets with donor restrictions.

Revenue recognized for unconditional contributions that have been committed to the Organization but have not been received is reflected as grants and contributions receivable in the accompanying consolidated statement of financial position. Grants and contributions receivable are reported net of an allowance for doubtful accounts. The allowance is based on historical collection experience and a review of the current status of the grants and contributions receivable. A provision for doubtful accounts is made when collection of the full amount is no longer probable.

The Organization receives grants from government agencies, which are conditional upon certain performance requirements and/ or the incurrence of allowable qualifying expenses. Revenue and support recognized on these grant for which billings have not been presented to the grantor or cash has not been received from the grantor, is reflected as part of grants and contributions receivable in the accompanying consolidated statement of financial position. Amounts earned and released within the same year under conditional awards are reported as increases in net assets without donor restrictions in the accompanying consolidated statement of activities.

Housing rental and related income is recognized as the rents become due. Rental payments received in advance are deferred until earned and shown as advance payments for rent in the accompanying consolidated statement of financial position. All contracts between the Organization and the tenants of its properties are considered operating leases.

1. Organization and Summary of Significant Accounting Policies (continued)

Revenue Recognition (continued)

Other income is comprised of other tenant charges, including laundry, vending, and fees for cleaning, applications, terminations which are recognized as revenue at the point in time the services are provided. Additionally, the amount includes the gain on the cash surrender value of the life insurance policy, changes in fair value for the charitable remainder trust, and gain from sale of property and equipment.

Estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing the programs and other activities have been summarized on a functional basis in the accompanying consolidated statements of activities and functional expenses. Costs directly related to program and/or supporting services are charged to these functional areas. Salaries and benefits that benefit more than one function have been allocated among the programs and supporting services based on estimates determined by management to be equitable. Occupancy and depreciation expenses are allocated by the square footage used by each program or supporting function.

2. Investments

As of June 30, 2021, the fair value of the Organization's investments was as follows:

Mutual funds	$ 45,155,600
Fixed-income securities	29,788,105
Exchange-traded funds	27,249,631
Equity securities	17,385,923
Money market funds	258,500
Total Investments	$119,837,759

3. Investments in Operating Entities

CRSC Residential has 23.17% member interest in Beltway HOU Manager LLC (BHM). The LLC was formed solely to act as a member and manager of Beltway HOU Investors, LLC (BHI), a Delaware limited liability company. BHI was organized to acquire 100% of the issued and outstanding common shares of LSREF3 Bravo REIT (Harris), LLC, a Delaware limited liability company which owns six multifamily family communities in Harris County, Texas and operates the properties.	$ 4,000,000

3. Investments in Operating Entities (continued)

CRSC Residential has 68% Class A and 85.65% Class B member interest in MM-Briar Court LLC. The LLC was formed solely to act a member of Briar Court Apartments LLC (BCA), a Texas limited liability company. MM-Briar Court LLC owns 20.1% of BCA which was organized to own and operate the property.	$	895,000
CRSC Residential has 54% Class A and 88% Class B member interest in MM – Spring Creek LLC. The LLC was formed solely to act as a member of Spring Creek PLA Manager, LLC (SCM), a Texas limited liability company. SCM was organized to serve as manager of and own a 10% ownership interest in Spring Creek PLA Investors, LLC (SCI), a Texas limited liability company. SCI owns and operates the property.		575,000
CRSC Residential has 54% Class A and 72% Class B membership interests in MM Somerset and Stratton, LLC. The LLC was formed solely to act as a member of Assets SW Manager, LLC (ASM), a Texas LLC. ASM was organized to serve as manager of and own 10% interest in Assets SW Investors, LLC (ASI), a Texas LLC, which owns the Stratton apartments in Texas.		398,833
CRSC Residential has 59% Class A and 75% Class B member interest in MM – Montclair LLC. The LLC was formed solely to act as a member of Montclair Estates Apartments LLC (MEA), a Texas limited liability company. MEA was organized to own and operate the property and the LLC maintains a 14% member interest in the property.		355,346
CRSC Residential has 54% Class A and 85% Class B member interest in MM – Bellevue Heights LLC. The LLC was formed solely to act as a member of Bellevue Heights Manager, LLC (BHM), a Texas limited liability company. BHM was organized to serve as manager of and own 19.75% ownership interest in Bellevue Heights Investors, LLC (BHI) a Texas limited liability company. BHI owns and operates the property.		346,950
CRSC Residential has 24% member interest in Sheridan TUL Manager, LLC. The LLC was formed solely to act as a member of Sheridan TUL Investors, LLC, a Delaware limited liability company. Sheridan TUL Investors, LLC was organized to own and operate the property.		300,000
CRSC Residential has 54% Class A member interest in MM – Corners LLC. The LLC was formed solely to act as a member of Corners Dal Manager, LLC (CFM), a Texas limited liability company. CFM was organized to serve as the manager of and own 10% ownership interest in Corners Dal Investors, LLC a Texas limited liability company (CFI) which owns and operates the property.		224,230

3. Investments in Operating Entities (continued)

CRSC Residential has 54% Class A and 75% Class B member interest in MM – Valencia LLC. The LLC was formed solely to act as a member of Valencia FW Manager, LLC (VFM), a Texas limited liability company. VFM was organized to serve as manager of and own a 10% ownership interest in Valencia FW Investors, LLC (VFI), a Texas limited liability company, which owns and operates the property.	$	207,759
CRSC Residential has 54% Class A and 70% Class B member interest in MM-Briarstone LLC. The LLC was formed solely to act as a member of Briarstone Rosenberg, LLC (BR), a Delaware limited liability company. MM-Briarstone LLC owns 11% of BR which was organized to own and operate the property.		186,255
CRSC Residential has 0.6% member interest in Braesridge Apartments, LLC. The LLC was formed to directly or indirectly acquire or redevelop, reposition, own, operate, manage, lease, finance and sell or otherwise dispose of an apartment complex in Houston, Texas.		156,224
CRSC Residential purchased 191 Class B units in Founders Hall LLC, which owned a building in Alexandria, Virginia. The LLC wholly-owned Founders Hall OpCo, LLC (OpCo), a Virginia limited liability company. OpCo was organized to serve as manager of and operate and sell the property.		63,613
Total Investments in Operating Entities	$	7,709,210

4. Purchase Money Notes

CRSC owns 0.01% limited partnership interests in 11 partnerships focused on real estate. The purpose of the partnerships is to provide low-income housing, subject to regulation by U.S. Department of Housing and Urban Development (HUD). In connection with the acquisition of the limited partnership interests, CRSC acquired an interest in related deferred purchase money notes. The notes are payable from the future cash flows of the operating partnerships. Management is unable to determine the amount of any future cash flows of the purchase money notes with any degree of certainty and, therefore, the notes have been fully reserved. Any future collections under the notes will be recorded as income. No cash was received in relation to the notes during the year ended June 30, 2021.

5. Cash Surrender Value of Life Insurance Policies

On July 1, 2006, CRSI entered into a contract with an individual to act as a representative and spokesperson. In accordance with the contract terms, CRSC purchased two $500,000 key man life insurance policies on the spokesperson, whereby CRSC is the sole beneficiary for one of the policies. As of June 30, 2021, the cash surrender value of the policies totaled $825,143, and this amount is included in cash surrender value of life insurance policies in the accompanying consolidated statement of financial position.

5. Cash Surrender Value of Life Insurance Policies (continued)

CRSC also carries key man life insurance policies on certain executives, with a total face amount of $2,000,000. As of June 30, 2021, the cash surrender value of the policies totaled $1,093,673, and this amount is included in cash surrender value of life insurance policies in the accompanying consolidated statement of financial position.

6. Notes Receivable

Housing Preservation entered into three money purchase note agreements with four partnerships totaling $7,310,766, including accrued interest, in connection with the sale of four rental properties. Interest-only payments are due from cash flows, as defined, from the respective operating partnerships. The notes bear interest at rates ranging from 4.3% to 4.83%. Accrued interest and principal are due in full at various dates, ranging from January 2046 through March 2048. In a prior year, management determined that the three money purchase note agreements were impaired and a valuation allowance of $6,576,900 was recognized. The impairment was determined by comparing the recorded value with the discounted expected future cash flows of the notes receivable. In September and October 2021, Housing Preservation sold the three money purchase note agreements for a total of $5,145,442 and a gain of $4,411,576 was recognized.

In addition, Housing Preservation was assigned two notes receivable totaling $3,043,647, including accrued interest. The notes bear interest at a rate of 1%. Accrued interest and principal payments are due August 2031. During the year ended June 30, 2021, an impairment loss of $2,314,446 was recognized on the two notes receivable. The impairment was determined by comparing the recorded value with the discounted expected future cash flows of the notes receivable, which was derived from the sales price of the two notes receivable when they were sold in September 2021 for $709,201.

7. Property and Equipment

The Organization held the following property and equipment as of June 30, 2021:

Buildings and improvements	$116,322,464
Land and improvements	16,911,287
Office equipment, furniture and fixtures	10,138,741
Vehicles	405,255
Leasehold improvements	92,672
Total Property and Equipment	143,870,419
Less: Accumulated Depreciation and Amortization	(33,385,375)
Property and Equipment, Net	$110,485,044

Depreciation and amortization expense was $5,209,615 for the year ended June 30, 2021.

7. Property and Equipment (continued)

CRSC owns one apartment community, Terry Lynn, in Phoenix, Arizona, which consists of 10 units. The use of the property is partially governed by a land use restriction under an agreement with the Resolution Trust Corporation to provide housing units to low- and very-low-income residents. The number of units restricted for Terry Lynn is two units for persons earning less than 50% of the area median income and two units for persons making less than 65% of the AMI. The term of the agreement is 30 years, and the agreement expires on January 19, 2025.

8. Lines of Credit

CRS/21 has a line of credit agreement with a financial institution in the amount of $25,000,000. The line of credit is secured by CRS/21's investments and matures on December 28, 2021. Interest accrued on the unpaid principal at 0.80% over the one-month London Interbank Offered Rate (LIBOR), or 0.94% as of June 30, 2021. The outstanding amount on this line of credit was $11,384,787 as of June 30, 2021. Interest expense incurred on this line of credit was $49,203 for the year ended June 30, 2021.

CRSI has a line of credit agreement with a financial institution in the amount of $1,500,000. The line of credit is secured by personal property and guaranteed by CRSC. On July, 29, 2021, the agreement was modified to extend the maturity date to July 27, 2024. There was no outstanding balance on this line of credit as of June 30, 2021 and the Organization did not make any draws on the line of credit during the year. CRSI was in compliance with the financial covenants. Interest accrues on the unpaid principal at the one month LIBOR plus 2.5%, which was at 2.57% as of June 30, 2021.

9. Notes and Mortgages Payable

Notes and mortgages payable consisted of the following as of June 30, 2021:

<u>CRS Triangle</u>	
On May 14, 2020, CRS Triangle entered into a note with New York Community Bank (NYCB). The note had a principal of $32,700,000 and was secured by a deed of trust and an assignment of leases, rents and profits. The note calls for an interest rate equal to 3.125% through May 31, 2025. Thereafter, the interest rate shall be adjusted on June 1 every year to a rate equal to the sum of the highest prime rate published in the New York Times on June 1 plus 275 basis points and rounded up to the next one-eight if one percentage point (0.125%) with a floor of 3.125% and a cap at 12%. Principal and interest are payable by CRS Triangle in monthly installments beginning July 1, 2020, of approximately $140,079 through maturity on June 1, 2030.	$ 32,031,305

9. Notes and Mortgages Payable (continued)

CRS Virginia

Virginia Housing Development Authority (VHDA), due in monthly installments of $6,179, including interest at 3.75% per annum, payable through April 1, 2046. The note is secured by deeds of trust on three homes located in Fairfax, Vienna, and Falls Church, Virginia. The homes provide housing and support services for mentally handicapped homeless persons. Under agreements with the lenders, the Organization is required to make monthly deposits for insurance and taxes on all VHDA mortgages.	$ 1,085,891
Virginia Department of Housing and Community Development (VDHCD) and Fairfax County Redevelopment and Housing Authority (FCRHA) loan made under the Home Investment Partnerships program. No monthly installments of principal or interest are due, subject to the Organization's compliance with loan terms. The note is secured by deeds of trust on 19 homes located in Alexandria, Springfield, Reston, Herndon, Falls Church, Annandale, Centreville, Fairfax and Burke, Virginia. The loan terms were in effect for the affordability period of up to 15 years, expiring in 2013 through 2015, after which time, assuming there were no defaults on the loan terms, the amount converts to a grant. During 2021, the loan was extended through the end of 2021. The homes provide transitional housing and support services for homeless individuals and families. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" ranging from 32.37% to 45.09% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from the Organization at that time.	748,820
FCRHA loans made under the Community Development Block Grant program (CDBG). No monthly installments of principal or interest are due, subject to the Organization's compliance with loan terms. The notes are secured by deeds of trust on 19 homes located in Alexandria, Springfield, Reston, Herndon, Falls Church, Annandale, Centreville, Fairfax and Burke, Virginia. The loan terms were in effect for the affordability period of up to 15 years, expiring in 2013 through 2015, after which time, assuming there were no defaults on the loan terms, the amount converts to a grant. During 2021, the loan was extended through the end of 2021. The homes provide transitional housing and support services for homeless individuals and families. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" ranging from 6.81% to 18.62% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from the Organization at that time.	261,691

9. Notes and Mortgages Payable (continued)

<u>CRS Virginia (continued)</u>

FCRHA loans made under the CDBG. No monthly installments of principal or interest are due, subject to CRS Virginia's compliance with loan terms. The notes are secured by deeds of trust on a home located in Annandale, Virginia. The home provides affordable rental housing for at least three low and/or moderate income individuals with serious mental illness and co-occurring substance abuse disorders with incomes at or below 30% of the area median income. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" of 77% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from the Organization at that time.	$ 244,000
FCRHA loans made under the CDBG. No monthly installments of principal or interest are due, subject to the Organization's compliance with loan terms. The notes are secured by deeds of trust on a home located in Annandale, Virginia. The loan terms are in effect for the affordability period of up to 30 years, expiring in 2040, after which time, assuming there are no defaults on the loan terms, the amount converts to a grant. The homes provide transitional housing and support services for homeless individuals and families. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" of 49.5% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from the Organization at that time.	92,493
FCRHA loans made under the CDBG. No monthly installments of principal or interest are due, subject to the Organization's compliance with loan terms. The notes are secured by deeds of trust on a home located in Chantilly, Virginia. The loan terms are in effect for the affordability period of up to 30 years, expiring in 2040, after which time, assuming there are no defaults on the loan terms, the amount converts to a grant. The homes provide transitional housing and support services for homeless individuals and families. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" of 69.6% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from the Organization at that time.	89,901
FCRHA loans made under the CDBG. No monthly installments of principal or interest are due, subject to the Organization's compliance with loan terms. The notes are secured by deeds of trust on a home located in Chantilly, Virginia. The loan terms are in effect for the affordability period of up to 30 years, expiring in 2040, after which time, assuming there are no defaults on the loan terms, the amount converts to a grant. The homes provide transitional housing and support services for homeless individuals and families. If certain specified events occur, the Organization will be obligated to pay to FCRHA an "equity share" of 50.4% of the Organization's equity in the property, as defined, to the extent that the equity share exceeds amounts otherwise due from CRS Virginia at that time.	89,004

9. Notes and Mortgages Payable (continued)

<u>CRS Virginia (continued)</u>

Huntington Gardens is a single member limited liability company (LLC) whose sole member is CRS Virginia. Huntington Gardens entered into an agreement to finance its mortgage with HUD under Section 223(f) of the National Housing Act on September 1, 2016. The principal amount of the loan was for $12,850,000, is insured by the Federal Housing Administration (FHA) and is collateralized by a deed of trust on the rental property. The note bears interest at the rate of 3.08% per annum. Principal and interest are payable in monthly installments of $50,029 beginning November 1, 2016 through maturity on October 1, 2051.	
The liability of Huntington Gardens under the mortgage note is limited to the underlying value of the real estate collateral plus other amounts deposited with the lender. The mortgage is also collateralized by an assignment of rents.	$ 11,824,760
Huntington Gardens is also obligated under a promissory note agreement dated September 27, 2016, due to FCRHA for the principal sum of $5,650,000. The loan bears interest at 2% per annum on the outstanding principal. The loan matures on October 1, 2051, at which time principal and accrued interest are due. Although the principal and interest on the loan are deferred, the loan is a cash flow loan, which means that, should there be surplus cash, as defined, it will be applied first to accrued interest and then to the principal. The annual loan payments made from available surplus cash will be paid from only 50% of surplus cash.	5,650,000
<u>CRS Fountain Place</u>	
On October 1, 2012, CRS Fountain Place refinanced its mortgage with HUD under Section 223(a)(7) of the National Housing Act. The principal amount of the new loan was for $6,239,400, is insured by FHA and is collateralized by a deed of trust on the rental property. The note bears interest at the rate of 2.80% per annum. Principal and interest are payable by the Organization in monthly installments of $23,321 through maturity on November 1, 2047.	
Under agreements with the mortgage lender and FHA, the Organization is required to make monthly escrow deposits for taxes, insurance and replacement of project assets, and is subject to restrictions as to operating policies, rental charges, operating expenditures and cash distributions.	
The liability of CRS Fountain Place under this mortgage note is limited to the underlying value of the real estate collateral, plus other amounts deposited with the lender. The mortgage is also secured by an assignment of rents.	5,220,478

9. Notes and Mortgages Payable (continued)

CRS Petersburg	
On November 29, 2017, CRS Petersburg financed its mortgage with a loan from Grandbridge Real Estate Capital LLC. The note has a principal balance of $5,550,000, and is due in monthly installments of $27,989, including interest at 4.46% per annum, payable through December 2032. The note is secured by a deed of trust on the property located in Petersburg, Virginia. The homes financed under this mortgage provide housing for low-income families, the military and special needs population.	$ 5,229,029
CRS McClellan	
On December 23, 2016, CRS McClellan financed its mortgage with a loan from New York Community Bank in the amount of $3,835,000. The note is due in monthly installments of $17,490, including interest at 3.625% per annum, payable through January 2027. The note is secured by a deed of trust on the property located in Arizona. The homes financed under this mortgage provide housing for low-income families, the military and special needs population.	3,496,147
CRS Peoria	
CRS Peoria entered into a note payable agreement with New York Community Bank in December 2015. The original principal balance of the note is $3,300,000. Interest is charged at a fixed rate of 4.125% per annum. The loan is payable in monthly installments of $15,993, with a balloon payment due in November 2027 for the remaining balance.	2,950,335
CRS Ironwood	
On April 26, 2017, CRS Ironwood financed its mortgage with a loan from New York Community Bank in the amount of $2,800,000. The note is due in monthly installments of $13,980, including interest at 4.375% per annum, payable through June 2047. The note is secured by deed of trust on the property located in Arizona. The homes provide housing for low-income families, the military and special needs population.	2,602,534
CRS Palms	
On February 21, 2019, CRS Palms refinanced its mortgage with a loan from New York Community Bank in the amount of $2,550,000. The note is due in monthly installments of $13,302, including interest at 4.75% per annum, payable through March 1, 2029. The note is secured by a deed of trust on the property located in Arizona. The homes provide housing for low-income families, the military and special needs population.	2,458,759

9. Notes and Mortgages Payable (continued)

CRS Somerset

CRS Somerset entered into a note payable agreement with NYCB on July 14, 2020 to refinance an existing loan. The note had a principal of $3,100,000 and an interest rate equal to 3.125% per annum. The loan is payable in 120 monthly installments of $13,280, with a balloon payment due in August 2030 for the remaining balance. In conjunction with the new debt agreement, the Organization was required to establish certain reserves and escrow accounts.	$ 3,047,318

CRS Skyline

On December 17, 2018, CRS Skyline financed its mortgage with a loan from New York Community Bank in the amount of $1,700,000. Interest accrues on the unpaid principal balance at 2.58% over the one month London Interbank Offered Rate (LIBOR). The note is due in 59 monthly installments of $9,942, with a balloon payment for the remaining balance due on December 17, 2023. The note is secured by a deed of trust on the property located in Arizona. The homes financed under this mortgage provide housing for low-income families, the military and special needs population.	1,577,934

CRS Garden Pines

On April 2, 2019, CRS Garden Pines financed its mortgage with a loan from New York Community Bank in the amount of $1,430,000. Interest accrues on the unpaid principal balance at 2.62% over the one month LIBOR. The note is due in 59 monthly installments of $8,418, with a balloon payment for the remaining balance due on April 2, 2024. The note is secured by a deed of trust on the property located in Arizona. The homes financed under this mortgage provide housing for low-income families, the military and special needs population.	1,342,790

CRS Brookmont

On February 28, 2017, CRS Brookmont financed its mortgage with a loan from BB&T in the amount of $1,170,000. The note bears interest at the adjusted LIBOR rate per annum which was 2.43% as of June 30, 2021. Principal and interest are payable by the Organization in monthly installments of $5,587 through maturity on February 28, 2024. The lease is secured by assignment of leases and rents. The homes under this mortgage provide housing for low-income families, the military and special needs population.	1,057,662

9. Notes and Mortgages Payable (continued)

CRS Florence	
On January 26, 2021, CRS Florence financed its mortgage with a loan from Grandbridge Real Estate Capital LLC. The note has a principal balance of $7,440,000, and is due in monthly installments of $33,450, including interest at 3.51% per annum, payable beginning March 1, 2025 through February 1, 2033. Interest only payments are due on this loan through February 2025. The note is secured by a deed of trust on the property located in Florence, Arizona. The homes financed under this mortgage provide housing for low-income families, the military and special needs population.	$ 7,440,000
CRS Kansas	
CRS Kansas entered into a note payable agreement with the prior owner of its rental property on December 14, 1995. The principal balance of $500,000 is due and payable in annual interest and principal payments based on 75% of annual surplus cash, as allowed under the trust indenture and lease agreement. In the event there is no surplus cash to cover the annual accrued interest, the interest is forgiven. Such interest is calculated based on 8.5% of the outstanding principal balance. As of June 30, 2021, there was no surplus cash to make payments and no interest was accrued. The note matures on November 30, 2025, when any outstanding principal and unpaid accrued interest are due.	500,000
Total Notes and Mortgages Payable	89,040,853
Less: Unamortized Debt Issuance Costs	(1,084,795)
Notes and Mortgages Payable, Net	$87,956,058

Total interest expense, including the amortization of the debt issuance costs, incurred related to these mortgages was $2,767,070 for the year ended June 30, 2021.

Aggregate annual maturities of notes and mortgages payable are as follows:

For the Year Ending June 30,	
2022	$ 1,628,330
2023	1,685,307
2024	5,360,098
2025	1,720,582
2026	1,871,485
Thereafter	76,775,051
Total	$ 89,040,853

In April 2020, the Organization received Small Business Administration (SBA) loan proceeds in the amount of $726,800 from a financial institution. The loan had a fixed interest rate of 1% per annum and payments of principal and interest were deferred during the first six months of the loan. The loan amount was eligible for forgiveness, pursuant to the Paycheck Protection Program (PPP). In February 2021, SBA approved the Organization's application for forgiveness of the PPP loan and the Organization recognized $726,800 in PPP loan forgiveness.

10. Fair Value Measurement

The following table summarizes the Organization's assets that are required to be measured at fair value on a recurring basis as of June 30, 2021, aggregated by the fair value hierarchy level with which those measurements were made:

	Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets:				
Investments:				
Mutual funds:				
Equity funds	$ 38,569,221	$ 38,569,221	$ -	$ -
Fixed-income funds	6,586,379	6,586,379	-	-
Equity securities	17,385,923	17,385,923	-	-
Fixed-income securities:				
Corporate bonds	11,744,598	-	11,744,598	-
Government bonds	8,122,331	-	8,122,331	-
Municipal bonds	3,932,143	-	3,932,143	-
Collateralized mortgage obligations	3,716,466	-	3,716,466	-
Foreign bonds	106,919	-	106,919	-
Asset backed bonds	2,165,648	-	2,165,648	-
Exchange-traded funds	27,249,631	27,249,631	-	-
Money market funds	258,500	258,500	-	-
Beneficial interest in a charitable remainder unitrust (CRUT) receivable	106,371	-	-	106,371
Cash surrender value of life insurance policies	1,918,816	-	1,918,816	-
Total Assets	$121,862,946	$ 90,049,654	$ 31,706,921	$ 106,371

The Organization uses the following methods and significant assumptions to estimate fair value for assets recorded at fair value:

Mutual funds, equity securities, and exchange-traded funds – These are valued at quoted market price for identical assets in active markets.

Fixed-income securities – Fair value is determined by discounting the related cash flows based on current yields of similar instruments with comparable characteristics, as provided by a third party using a computerized valuation formula. These securities are not actively traded and are categorized as Level 2 on the fair value hierarchy.

Money market funds – Money market funds are valued at the net asset value of shares held, as reported in the active market in which the individual security or fund is traded.

10. Fair Value Measurement (continued)

Beneficial interest in the CRUT – The CRUT is revalued annually by calculating the present value based on the current appraised value of the investments, the donor's life expectancy and a discount rate of 6.5%.

Cash surrender value of life insurance policies – Cash surrender value of the life insurance policies is based upon the reserve value, which is the face amount of the contracts discounted at a specific rate of interest according to the insured's life expectancy.

11. Net Assets

Net Assets Without Donor Restrictions

The Organization's net assets without donor restrictions are composed of the following:

Board-designated quasi-endowment	$ 77,475,601
Undesignated	39,757,074
Total Net Assets Without Donor Restrictions	$117,232,675

The Board of Directors designated amounts to serve as a quasi-endowment, and the funds are to be invested and serve as a source of undesignated income to fund the expenses and support the general work and mission of CRSC and its affiliates.

Net Assets With Donor Restrictions

As of June 30, 2021, net assets with donor restrictions were restricted for the following purposes or period:

Subject to the Organization's spending policy and appropriation:	
Endowment funds restricted in perpetuity	$ 16,547,477
Accumulated earnings on endowment funds expendable for the American Indian Program	22,230,703
Subject to purpose restrictions:	
International programs	337,075
American Indian programs	58,817
Subject to occurrence of specified events or passage of time	224,319
Total Net Assets With Donor Restrictions	$ 39,398,391

12. Endowment Funds

The Organization's endowment consists of a donor-restricted endowment fund established to support the Organization's American Indian programs and its affiliates that operate these programs. In addition, a board-designated endowment fund or quasi-endowment (the ELK Endowment Fund) was created from the proceeds from the sales of housing properties owned by affiliates of CRSC. The purpose of the ELK Endowment Fund is to fund the expenses and support of the general work and mission of CRSC and its affiliates. As required by GAAP, net assets associated with donor-restricted funds are classified and reported based on the existence or absence of donor-imposed restrictions. As a result, the ELK Endowment Fund is included in net assets without donor restrictions as the restrictions were imposed by the Board of Directors and not an outside donor.

12. Endowment Funds (continued)

Interpretation of Relevant Law and Spending Policy

The Organization has interpreted the Uniform Prudent Management of Institution Funds Act (UPMIFA) as not limiting spending from the endowment fund to interest and dividends earned, but allowing the Organization to elect to spend a portion of the overall value of the fund after considering the factors listed below and keeping in mind the permanent duration of the fund. To date, the Organization has not made such an election. Instead, the Organization has taken a very prudent and conservative approach and pursued a spending policy not to annually release more than the interest and dividend and royalty income above the original value of the gifts donated to start the permanent endowment and the original value of subsequent gifts to the permanent endowment. The resulting realized and unrealized gains and losses are included in the net assets with purpose or time restrictions of the endowment portfolio. Section 55-268.14(A) of Virginia's UPMIFA eliminates the concept of historic dollar value and instead provides that an institution may adopt a spending policy that will preserve the purchasing power of "principal" while distributing as "income" a reasonable amount in light of investment performance and general economic conditions.

The statute lists a number of factors to be considered in adopting a spending policy:

- General economic conditions.
- The duration and preservation of the fund.
- The purposes of the Organization and the donor-restricted endowment fund.
- The possible effect of inflation and deflation.
- The expected total return from income and the appreciation of investments.
- Other resources of the Organization.
- The investment policies of the Organization.

Endowment Composition and Activity

The Organization's endowment net asset composition by fund type was as follows as of June 30, 2021:

	Without Donor Restrictions	With Donor Restrictions	Total
Original value of donor-restricted endowment fund	$ -	$ 16,547,477	$ 16,547,477
Accumulated earnings on donor-restricted endowment fund	-	22,230,703	22,230,703
Board-designated endowment funds	77,475,601	-	77,475,601
Total Endowment Net Assets	$ 77,475,601	$ 38,778,180	$116,253,781

12. Endowment Funds (continued)

Endowment Composition and Activity (continued)

Endowment net assets and changes in endowment net assets consisted of the following as of and for the year ended June 30, 2021:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2020	$ 64,855,154	$ 30,194,145	$ 95,049,299
Contributions/royalties	-	2,993,619	2,993,619
Net investment gains	14,976,959	7,878,914	22,855,873
Appropriation of endowment assets for expenditure	(2,356,512)	(2,288,498)	(4,645,010)
Endowment Net Assets, June 30, 2021	$ 77,475,601	$ 38,778,180	$116,253,781

Funds with Deficiencies

From time to time, the fair value of assets associated with an individual donor-restricted endowment fund may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. There were no such deficiencies as of June 30, 2021. The Organization has interpreted UPMIFA not to permit spending from underwater endowments in accordance with prudent measures required under law.

Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for its investments that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. The primary objective of the endowment fund is to preserve and protect the assets by providing a balance between capital appreciation, preservation of capital and current income. This is a long-term goal designed to maximize returns without undue risk.

Strategies Employed for Achieving Objectives

The endowment fund has a target range of 60% equity securities and 40% fixed-income securities. A positive return is expected over time, although there may be periods with a negative return.

13. Risks and Contingencies

Financial Risk

The Organization invests in a professionally managed portfolio that contains equity securities, mutual funds, exchange-traded funds, fixed-income securities and money market funds. Such investments are exposed to various risks such as market and credit risks. Due to the level of risk associated with such investments, it is at least reasonably possible that changes in risks in the near term could significantly affect investment balances and the amounts reported in the consolidated financial statements.

13. Risks and Contingencies (continued)

Concentration of Credit Risk

The Organization maintains its cash and cash equivalents with certain commercial financial institutions, which aggregate balance may exceed, at times, the Federal Deposit Insurance Corporation (FDIC) insured limit of $250,000 per depositor per institution. As of June 30, 2021, the Organization had cash and cash equivalents at several financial institutions, which exceeded the maximum limit insured by the FDIC in total by approximately $4,292,000. The Organization monitors the creditworthiness of these institutions and has not experienced any credit losses on its cash and cash equivalents. The Organization also maintains its trust accounts in one financial institution. The trust investments are not insured by the FDIC or by any other federal government agency.

Compliance Audits

The Organization received a number of grants that are subject to review, audit and adjustment of various local, state and federal governmental agencies for qualified expenses charged to the grants. Such audits could lead to requests for reimbursement to these governmental agencies for any expenditures or claims disallowed under the terms of the agreements. The amount of expenditures which may be disallowed by the governmental agencies cannot be determined at this time although the Organization expects such amounts, if any, to be insignificant.

COVID-19

The COVID-19 outbreak in the United States has caused business disruption through mandated and voluntary closings of businesses across the country for non-essential services. While the disruption is currently expected to be temporary, there is considerable uncertainty about the duration of closings. The Organization has been able to continue operations in a remote environment; however, at this point, the extent to which COVID-19 will impact the Organization's financial condition or results of operations is uncertain and being evaluated by management and the Board.

14. Availability of Resources and Liquidity

The Organization regularly monitors liquidity required to meet its annual operating needs and other contractual commitments, while also striving to preserve the principal and return on the investment of its funds. The Organization's financial assets available within one year of the consolidated statement of financial position date for general expenditures at June 30, 2021, were as follows:

Cash and cash equivalents	$ 10,980,000
Grants and contributions receivable, net	168,091
Other receivables	1,597,604
Notes receivable	1,463,067
Investments	119,837,759
Total Financial Assets Available as of June 30, 2021	134,046,521

14. Availability of Resources and Liquidity (continued)

(continued)	
Less:	
Amounts unavailable for general expenditures within one year, due to:	
Board-designated for future program services and investments	$(74,775,601)
Restrictions by donors in perpetuity and accumulated earnings subject to appropriation	(38,778,180)
Restrictions by donors for specific purposes	(395,892)
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	$ 20,096,848

The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, receivables and investments, which are available for general expenditures, liabilities and other obligations as they come due. Management is focused on sustaining the financial liquidity of the Organization throughout the year. This is done through monitoring and reviewing the Organization's cash flow needs on a regular basis. As a result, management is aware of the cyclical nature of the Organization's cash flow related to the Organization's various funding sources and is therefore able to ensure that there is cash available to meet current liquidity needs. As part of its liquidity plan, excess cash is invested in publicly traded investment vehicles, including mutual funds and equity securities, or to support organizational initiatives. As part of the annual budget process, management and the Board approve amounts to be drawn from investments and budgeted for use by the affiliates based on anticipated needs and projects approved for the year. The Organization has only considered the amounts that have been budgeted to be drawn from investments as financial assets available to meet general expenditures within one year. However, additional investment income could be allocated to operations by the Board during the year if necessary. In addition, to help manage unanticipated liquidity needs, the Organization has two committed lines of credit totaling $26,500,000, of which approximately $15,115,000 was unused and available to draw upon as of June 30, 2021. The Organization's used line of credit is secured by the Organization's investments.

15. Pension Plan

Employees of the Organization are eligible to participate in a 401(k) plan sponsored by CRSC after 60 days of service. Under the terms of the defined contribution plan, eligible employees may elect to contribute up to the federal tax limitation.

The plan has the following employee deferral and matching provisions:

Elective Deferral	Employer Matching
1%	400% of employee contribution
1% – 5%	100% of employee contribution

Employees are immediately vested in employer contributions. During the year ended June 30, 2021, retirement expense related to the plan was $265,826, which is included in wages and benefits in the accompanying consolidated statement of functional expenses.

16. Taxes

Income Taxes

CRSC has received a group exemption determination from the Internal Revenue Service, under Section 501(c)(3), which affords the housing affiliates on CRSC's roster the same income tax-exempt status as CRSC. CRSI, AHA, RS and BWA are exempt under Section 501(c)(3) of the Internal Revenue Code (the IRC). CRS/21 is exempt under Section 509(a)(3) of the IRC. The Organization is exempt from federal taxes on income other than net unrelated business income. No provision for federal or state income taxes is required as of June 30, 2021, as the Organization had no net unrelated business income.

The Organization follows the authoritative guidance relating to accounting for uncertainty in income taxes included in FASB Accounting Standards Codification Topic 740, *Income Taxes*. These provisions provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's consolidated financial statements and prescribe a threshold of "more likely than not" for recognition and derecognition of tax positions taken or expected to be taken in a tax return. The Organization performed an evaluation of uncertainty in income taxes for the year ended June 30, 2021, and determined that there were no matters that would require recognition in the consolidated financial statements or that may have any effect on its tax-exempt status. As of June 30, 2021, there are no audits for any tax periods pending or in progress. It is the Organization's policy to recognize interest and/or penalties related to uncertainty in income taxes, if any, in interest or income tax expense. As of June 30, 2021, the Organization had no accruals for interest and/or penalties.

Real Estate Tax Exemptions

Houses owned by CRS Virginia for charitable purposes were exempt from real estate taxation in Fairfax County, Virginia.

17. Subsequent Events

In preparing these consolidated financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through December 10, 2021, the date the consolidated financial statements were available to be issued. Except as disclosed in Note 6 related to the sale of the notes receivable and note 8 related to the line of credit modification, there were no subsequent events identified that require recognition or disclosure in these consolidated financial statements.

SUPPLEMENTARY INFORMATION

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATING SCHEDULE OF FINANCIAL POSITION
June 30, 2021

	CRSC	CRSI	AHA	RS	BWA	Consolidated CRS Virginia	CRS/21	CRSC Residential	Housing Preservation
ASSETS									
Cash and cash equivalents	$ 1,581,694	$ 2,170,001	$ 86,771	$ 600,203	$ 341,879	$ 867,240	$ 1,510,135	$ 564,953	$ 9,307
Grants and contributions receivable, net	-	49,532	23,800	52,120	42,639	-	-	-	-
Other receivables	744,261	-	252,179	4,274	750	77,065	174,745	-	-
Prepaid expenses and other assets	75,774	13,905	-	524	-	57,220	-	318,459	-
Due from affiliates	962,744	7,969	-	-	-	-	30,977,458	9,500,082	164,972
Inventory	-	800,066	-	17,891	-	-	-	-	-
Investments	100,869	-	430,721	2,225,180	730,480	-	113,317,787	1,945,853	-
Investments in operating entities	-	-	-	-	-	-	-	7,709,210	-
Cash surrender value of life insurance policies	1,918,816	-	-	-	-	-	-	-	-
Restricted investments for tenant security deposits	-	-	-	-	-	69,278	-	-	-
Restricted deposits and funded reserves	-	-	-	-	-	461,228	-	-	-
Notes receivable	-	-	-	-	-	-	-	-	1,463,067
Property and equipment, net	522,950	24,320	-	196,897	-	34,717,244	-	14,850,422	-
TOTAL ASSETS	$ 5,907,108	$ 3,065,793	$ 793,471	$ 3,097,089	$ 1,115,748	$ 36,249,275	$ 145,980,125	$ 34,888,979	$ 1,637,346
LIABILITIES AND NET ASSETS									
Liabilities									
Accounts payable and accrued expenses	$ 138,395	$ 74,089	$ 19,530	$ 156,229	$ 6,556	$ 689,829	$ -	$ 15,614	$ -
Line of credit payable	-	-	-	-	-	-	11,384,787	-	-
Notes and mortgages payable, net of unamortized debt issuance costs	-	-	-	-	-	19,829,197	-	-	-
Advance payments for rent	-	-	-	-	-	19,777	-	-	-
Deposits and funds held for others	-	18,054	-	-	-	29,880	-	-	-
Due to affiliates	-	11,557	31,297	214,123	36,660	11,917,563	1,152	10,709,438	-
TOTAL LIABILITIES	138,395	103,700	50,827	370,352	43,216	32,486,246	11,385,939	10,725,052	-
Net Assets									
Without donor restrictions	5,768,713	2,896,135	718,844	2,682,369	692,818	3,763,029	95,709,635	24,163,927	1,637,346
With donor restrictions	-	65,958	23,800	44,368	379,714	-	38,884,551	-	-
TOTAL NET ASSETS (DEFICIT)	5,768,713	2,962,093	742,644	2,726,737	1,072,532	3,763,029	134,594,186	24,163,927	1,637,346
TOTAL LIABILITIES AND NET ASSETS	$ 5,907,108	$ 3,065,793	$ 793,471	$ 3,097,089	$ 1,115,748	$ 36,249,275	$ 145,980,125	$ 34,888,979	$ 1,637,346

	CRS Kansas	CRS Triangle	CRS Scottsdale	CRS Fountain Place	CRS Peoria	CRS Somerset	CRS Palms	CRS McClellan
ASSETS								
Cash and cash equivalents	$ 55,856	$ 226,337	$ 86,144	$ 876,885	$ 145,016	$ 335,626	$ 114,545	$ 205,113
Grants and contributions receivable, net	-	-	-	-	-	-	-	-
Other receivables	32,868	60,778	40	-	3,500	42,015	2,270	4,881
Prepaid expenses and other assets	19,763	69,722	5,983	36,799	11,434	21,678	14,307	41,831
Due from affiliates	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-
Investments	-	1,086,869	-	-	-	-	-	-
Investments in operating entities	-	-	-	-	-	-	-	-
Cash surrender value of life insurance policies	-	-	-	-	-	-	-	-
Restricted investments for tenant security deposits	13,110	186,871	-	110,256	46,556	59,197	10,274	52,615
Restricted deposits and funded reserves	-	359,932	-	649,023	8,797	79,693	250	12,370
Notes receivable	-	-	-	-	-	-	-	-
Property and equipment, net	2,471,108	9,935,954	126,748	2,959,826	2,432,004	3,688,671	3,249,992	5,894,586
TOTAL ASSETS	$ 2,592,705	$ 11,926,463	$ 218,915	$ 4,632,789	$ 2,647,307	$ 4,226,880	$ 3,391,638	$ 6,211,396
LIABILITIES AND NET ASSETS								
Liabilities								
Accounts payable and accrued expenses	$ 86,314	$ 144,073	$ 4,731	$ 46,586	$ 6,623	$ 18,731	$ 31,896	$ 54,269
Line of credit payable	-	-	-	-	-	-	-	-
Notes and mortgages payable, net of unamortized debt issuance costs	500,000	31,630,776	-	5,156,373	2,886,469	3,025,932	2,402,204	3,496,147
Advance payments for rent	2,145	35,564	2,409	21,052	11,720	3,483	812	12,342
Deposits and funds held for others	27,673	182,352	4,217	61,324	23,733	36,004	12,813	-
Due to affiliates	3,410,445	55,813	8,217	15,347	11,820	1,089,471	588,992	2,447,327
TOTAL LIABILITIES	4,026,577	32,048,578	19,574	5,300,682	2,940,365	4,173,621	3,036,717	6,010,085
Net Assets								
Without donor restrictions	(1,433,872)	(20,122,115)	199,341	(667,893)	(293,058)	53,259	354,921	201,311
With donor restrictions	-	-	-	-	-	-	-	-
TOTAL NET ASSETS (DEFICIT)	(1,433,872)	(20,122,115)	199,341	(667,893)	(293,058)	53,259	354,921	201,311
TOTAL LIABILITIES AND NET ASSETS	$ 2,592,705	$ 11,926,463	$ 218,915	$ 4,632,789	$ 2,647,307	$ 4,226,880	$ 3,391,638	$ 6,211,396

	CRS Brookmont	CRS Ironwood	CRS Petersburg	CRS Skyline	CRS Garden Pines	CRS Florence	Total	Eliminations	Consolidated Total
ASSETS									
Cash and cash equivalents	$ 204,399	$ 152,094	$ 254,454	$ 85,049	$ 118,990	$ 387,309	$ 10,980,000	$ -	$ 10,980,000
Grants and contributions receivable, net	-	-	-	-	-	-	168,091	-	168,091
Other receivables	30,191	1,194	113,437	10,506	25,461	17,189	1,597,604	-	1,597,604
Prepaid expenses and other assets	42,125	14,499	9,802	13,345	12,715	2,355	782,240	-	782,240
Due from affiliates	-	-	-	-	-	-	41,613,225	(41,613,225)	-
Inventory	-	-	-	-	-	-	817,957	-	817,957
Investments	-	-	-	-	-	-	119,837,759	-	119,837,759
Investments in operating entities	-	-	-	-	-	-	7,709,210	-	7,709,210
Cash surrender value of life insurance policies	-	-	-	-	-	-	1,918,816	-	1,918,816
Restricted investments for tenant security deposits	12,135	54,169	68,089	20,086	36,260	70,649	809,545	-	809,545
Restricted deposits and funded reserves	-	8,221	84,925	-	-	339,778	2,004,217	-	2,004,217
Notes receivable	-	-	-	-	-	-	1,463,067	-	1,463,067
Property and equipment, net	1,874,654	4,519,083	8,046,308	3,182,272	2,711,041	9,568,214	110,972,294	(487,250)	110,485,044
TOTAL ASSETS	$ 2,163,504	$ 4,749,260	$ 8,577,015	$ 3,311,258	$ 2,904,467	$ 10,385,494	$ 300,674,025	$ (42,100,475)	$ 258,573,550
LIABILITIES AND NET ASSETS									
Liabilities									
Accounts payable and accrued expenses	$ 42,942	$ 25,468	$ 153,599	$ 34,835	$ (5,984)	$ 39,646	$ 1,883,990	$ -	$ 1,883,990
Line of credit payable	-	-	-	-	-	-	11,384,787	-	11,384,787
Notes and mortgages payable, net of unamortized debt issuance costs	1,057,662	2,602,534	5,191,859	1,561,132	1,333,852	7,281,921	87,956,058	-	87,956,058
Advance payments for rent	12,215	2,318	32,174	803	1,126	10,050	167,990	-	167,990
Deposits and funds held for others	12,135	28,454	-	17,058	27,582	68,380	549,659	-	549,659
Due to affiliates	748,933	2,045,009	2,818,226	1,610,704	1,418,533	2,522,617	41,613,225	(41,613,225)	-
TOTAL LIABILITIES	1,873,887	4,703,783	8,195,858	3,224,532	2,775,109	9,922,614	143,555,709	(41,613,225)	101,942,484
Net Assets									
Without donor restrictions	289,617	45,477	381,157	86,726	129,358	462,880	117,719,925	(487,250)	117,232,675
With donor restrictions	-	-	-	-	-	-	39,398,391	-	39,398,391
TOTAL NET ASSETS (DEFICIT)	289,617	45,477	381,157	86,726	129,358	462,880	157,118,316	(487,250)	156,631,066
TOTAL LIABILITIES AND NET ASSETS	$ 2,163,504	$ 4,749,260	$ 8,577,015	$ 3,311,258	$ 2,904,467	$ 10,385,494	$ 300,674,025	$ (42,100,475)	$ 258,573,550

See independent auditors' report.

CHRISTIAN RELIEF SERVICES CHARITIES, INC. AND AFFILIATES

CONSOLIDATING SCHEDULE OF ACTIVITIES
For the Year Ended June 30, 2021

	CRSC	CRSI	AHA	RS	BWA	Consolidated CRS Virginia	CRS/21	CRSC Residential	Housing Preservation
REVENUE AND SUPPORT									
Housing rental and related income	$ 91,000	$ 108,854	$ -	$ -	$ -	$ 3,695,350	$ -	$ 510,771	$ -
Noncash contributions	-	17,059,571	-	2,473,781	-	-	-	-	-
Cash contributions	111	6,827,135	74,611	1,671,458	99,730	-	-	-	-
Other income	1,053,994	109,213	26,964	147,368	22,507	1,190,917	4,264	1,270,405	-
Grants from government agencies	-	295,367	-	80,607	-	-	-	-	-
PPP loan forgiveness	726,800	-	-	-	-	-	-	-	-
Royalties	-	-	-	-	-	-	2,993,619	-	-
Wills and bequests	-	455,748	-	7,909	96,850	-	-	-	-
Workplace campaign contributions	-	13,040	29,927	56,023	62,724	-	-	-	-
Interest and dividends, net	2,705	789	2,518	36,164	11,852	225	2,194,954	177,231	
Realized gains (losses)	-			189,984	56,323		7,545,618	132,775	
Unrealized gains	5,575	-	14,550	227,143	80,698	-	13,115,301	242,370	-
Noncash contributions from affiliates	-	569	512,594	526,473	16,208,557	-	-	-	-
Cash contributions from affiliates	1,607,083	4,200,000	1,100,411	2,100,000	418,500	84,560	-	1,355,230	20,000
Donated housing	-	91,000	-	-	-	-	-	-	-
TOTAL REVENUE AND SUPPORT	3,487,268	29,161,286	1,761,575	7,516,910	17,057,741	4,971,052	25,853,756	3,688,782	20,000
EXPENSES									
Program services	196,535	23,821,300	1,318,203	7,104,281	16,755,427	3,736,421	4,620,411	1,387,999	-
Management and general	2,101,322	79,593	26,889	57,343	29,563	199,914	24,599	15,452	21,851
Fundraising	3,897	4,319,292	25,287	31,244	6,563	-	-	-	-
TOTAL EXPENSES	2,301,754	28,220,185	1,370,379	7,192,868	16,791,553	3,936,335	4,645,010	1,403,451	21,851
CHANGE IN NET ASSETS FROM OPERATIONS	1,185,514	941,101	391,196	324,042	266,188	1,034,717	21,208,746	2,285,331	(1,851)
NONOPERATING ACTIVITIES									
Impairment loss on notes receivable	-	-	-	-	-	-	-	-	2,314,446
CHANGE IN NET ASSETS	1,185,514	941,101	391,196	324,042	266,188	1,034,717	21,208,746	2,285,331	(2,316,297)
NET ASSETS (DEFICIT), BEGINNING OF YEAR	4,583,199	2,020,992	351,448	2,402,695	806,344	2,728,312	113,385,440	21,878,596	3,953,643
NET ASSETS (DEFICIT), END OF YEAR	$ 5,768,713	$ 2,962,093	$ 742,644	$ 2,726,737	$ 1,072,532	$ 3,763,029	$ 134,594,186	$ 24,163,927	$ 1,637,346

	CRS Kansas	CRS Triangle	CRS Scottsdale	CRS Fountain Place	CRS Peoria	CRS Somerset	CRS Palms	CRS McClellan	CRS Brookmont
REVENUE AND SUPPORT									
Housing rental and related income	$ 1,137,381	$ 4,805,358	$ 165,207	$ 1,797,293	$ 992,398	$ 959,685	$ 656,911	$ 1,117,130	$ 586,723
Noncash contributions	-	-	-	-	-	-	-	-	-
Cash contributions	-	-	-	-	-	-	-	-	-
Other income	79,430	222,619	2,993	93,268	57,899	161,394	33,463	67,958	36,448
Grants from government agencies	-	-	-	-	-	-	-	-	-
PPP loan forgiveness	-	-	-	-	-	-	-	-	-
Royalties	-	-	-	-	-	-	-	-	-
Wills and bequests	-	-	-	-	-	-	-	-	-
Workplace campaign contributions	-	-	-	-	-	-	-	-	-
Interest and dividends, net	2	4,592		3,680	9	16		5	
Realized gains (losses)		(69)							
Unrealized gains	-	21,474	-	-	-	-	-	-	-
Noncash contributions from affiliates	-	-	-	-	-	-	-	-	-
Cash contributions from affiliates	-	-	-	-	-	-	-	-	-
Donated housing	-	-	-	-	-	-	-	-	-
TOTAL REVENUE AND SUPPORT	1,216,813	5,053,974	168,200	1,894,241	1,050,306	1,121,095	690,374	1,185,093	623,171
EXPENSES									
Program services	1,295,596	4,854,629	233,898	1,218,456	1,112,583	865,998	563,990	922,243	457,833
Management and general	55,325	392,679	6,857	64,875	35,603	37,620	23,271	40,450	23,524
Fundraising	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	1,350,921	5,247,308	240,755	1,283,331	1,148,186	903,618	587,261	962,693	481,357
CHANGE IN NET ASSETS FROM OPERATIONS	(134,108)	(193,334)	(72,555)	610,910	(97,880)	217,477	103,113	222,400	141,814
NONOPERATING ACTIVITIES									
Impairment loss on notes receivable	-	-	-	-	-	-	-	-	-
CHANGE IN NET ASSETS	(134,108)	(193,334)	(72,555)	610,910	(97,880)	217,477	103,113	222,400	141,814
NET ASSETS (DEFICIT), BEGINNING OF YEAR	(1,299,764)	(19,928,781)	271,896	(1,278,803)	(195,178)	(164,218)	251,808	(21,089)	147,803
NET ASSETS (DEFICIT), END OF YEAR	$ (1,433,872)	$ (20,122,115)	$ 199,341	$ (667,893)	$ (293,058)	$ 53,259	$ 354,921	$ 201,311	$ 289,617

	CRS Ironwood	CRS Petersburg	CRS Skyline	CRS Garden Pines	CRS Florence	Total	Eliminations	Consolidated Total
REVENUE AND SUPPORT								
Housing rental and related income	$ 784,669	$ 1,920,770	$ 559,986	$ 555,895	$ 468,595	$ 20,913,976	$ (113,868)	$ 20,800,108
Noncash contributions	-	-	-	-	-	19,533,352	-	19,533,352
Cash contributions	-	-	-	-	-	8,673,045	-	8,673,045
Other income	59,343	-	30,671	39,652	329,053	5,039,823	(1,388,362)	3,651,461
Grants from government agencies	-	-	-	-	-	375,974	-	375,974
PPP loan forgiveness	-	-	-	-	-	726,800	-	726,800
Royalties	-	-	-	-	-	2,993,619	-	2,993,619
Wills and bequests	-	-	-	-	-	560,507	-	560,507
Workplace campaign contributions	-	-	-	-	-	161,714	-	161,714
Interest and dividends, net	31					2,434,773	(150,693)	2,284,080
Realized gains (losses)						7,924,631		7,924,631
Unrealized gains	-	-	-	-	-	13,707,111	-	13,707,111
Noncash contributions from affiliates	-	-	-	-	-	17,248,193	(17,248,193)	-
Cash contributions from affiliates	-	-	-	-	-	10,885,784	(10,885,784)	-
Donated housing	-	-	-	-	-	91,000	(91,000)	-
TOTAL REVENUE AND SUPPORT	844,043	1,920,770	590,657	595,547	797,648	111,270,302	(29,877,900)	81,392,402
EXPENSES								
Program services	673,292	1,529,732	465,932	430,729	318,907	73,884,395	(28,441,367)	45,443,028
Management and general	40,450	66,332	19,218	18,541	15,861	3,397,132	(1,458,680)	1,938,452
Fundraising	-	-	-	-	-	4,386,283	-	4,386,283
TOTAL EXPENSES	713,742	1,596,064	485,150	449,270	334,768	81,667,810	(29,900,047)	51,767,763
CHANGE IN NET ASSETS FROM OPERATIONS	130,301	324,706	105,507	146,277	462,880	27,288,046	22,147	29,624,639
NONOPERATING ACTIVITIES								
Impairment loss on notes receivable	-	-	-	-	-	2,314,446	-	2,314,446
CHANGE IN NET ASSETS	130,301	324,706	105,507	146,277	462,880	27,288,046	22,147	27,310,193
NET ASSETS (DEFICIT), BEGINNING OF YEAR	(84,824)	56,451	(18,781)	(16,919)	-	129,830,270	$ (509,397)	129,320,873
NET ASSETS (DEFICIT), END OF YEAR	$ 45,477	$ 381,157	$ 86,726	$ 129,358	$ 462,880	$ 157,118,316	$ (487,250)	$ 156,631,066

See independent auditors' report.